

# 4<sup>th</sup> Common Review Mission (17<sup>th</sup> to 20<sup>th</sup> December 2010) **Nagaland**



## Health Institutions visited

District	Team Members	Block	Type of HI	Number
Mokokchung	Ms. Anuradha Vemuri	Ongpangkong	SC	6
	Dr Narendra Gupta	Mangkolemba	PHC	3
	Mr. L Piang	Changtongya	CHC	3
	Ms. Preety Rajbangshi	Tuli	DH	2 (+Wokha)
		Changtongya		
Zunheboto	Dr. Sushma Dureja	Satakha	SC	7
	Ms. Neidono Angami	Aghunato	PHC	4
	Dr Dhananjoy Gupta	Pughoboto	CHC	2
	Mr. Sanjeev Gupta	Akuloto	DH	1
Total health facilities visited			28	

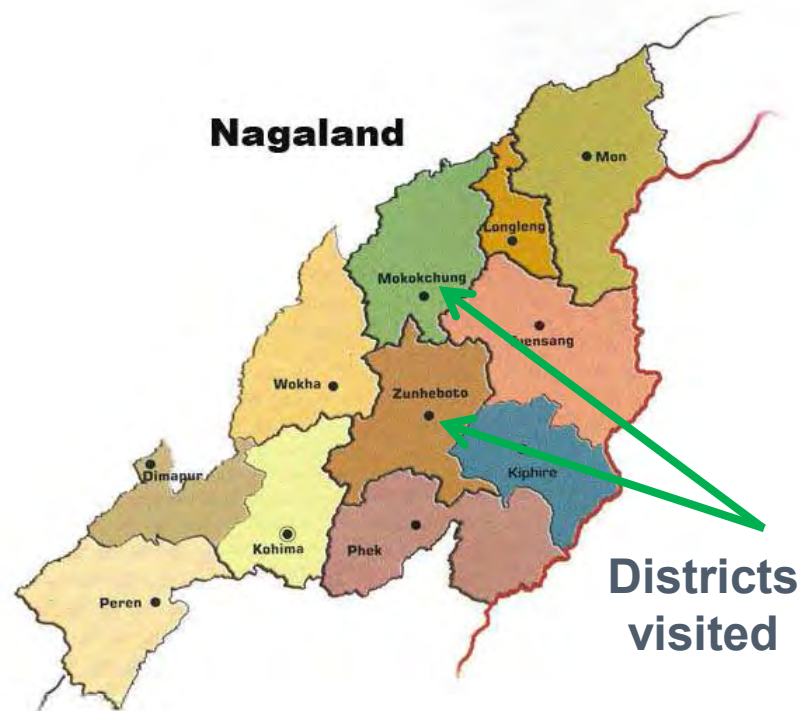
# State Profile

## Background Characteristics \*

Population	2,061,430
No of Districts	11
Literacy rate	67.11%
Sex Ratio	900 females to 1000 males

## Health Indicators

Indicator	India	Nagaland
MMR	254	240
IMR***	53	26
TFR**	2.7	3.7
Institutional** Delivery	40.7	12.2
Full Immunization **	44	21



## Public Infrastructure

District Hospital	11
CHC	21
PHC	124
SC	398

Source :

\*- Census 2001, \*\* - NFHS 3,

\*\*\* - SRS 2009



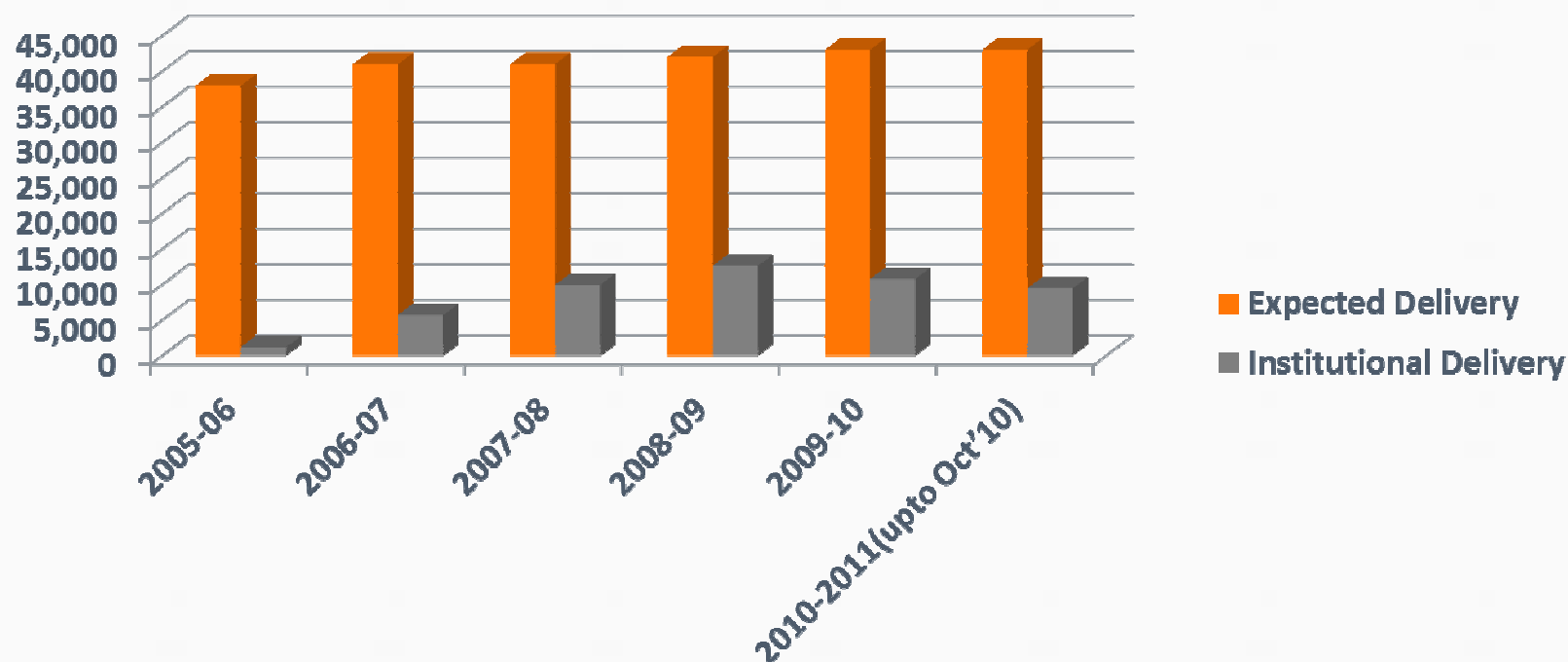
# Progress under NRHM

## Trend in Out patient and In-patient load

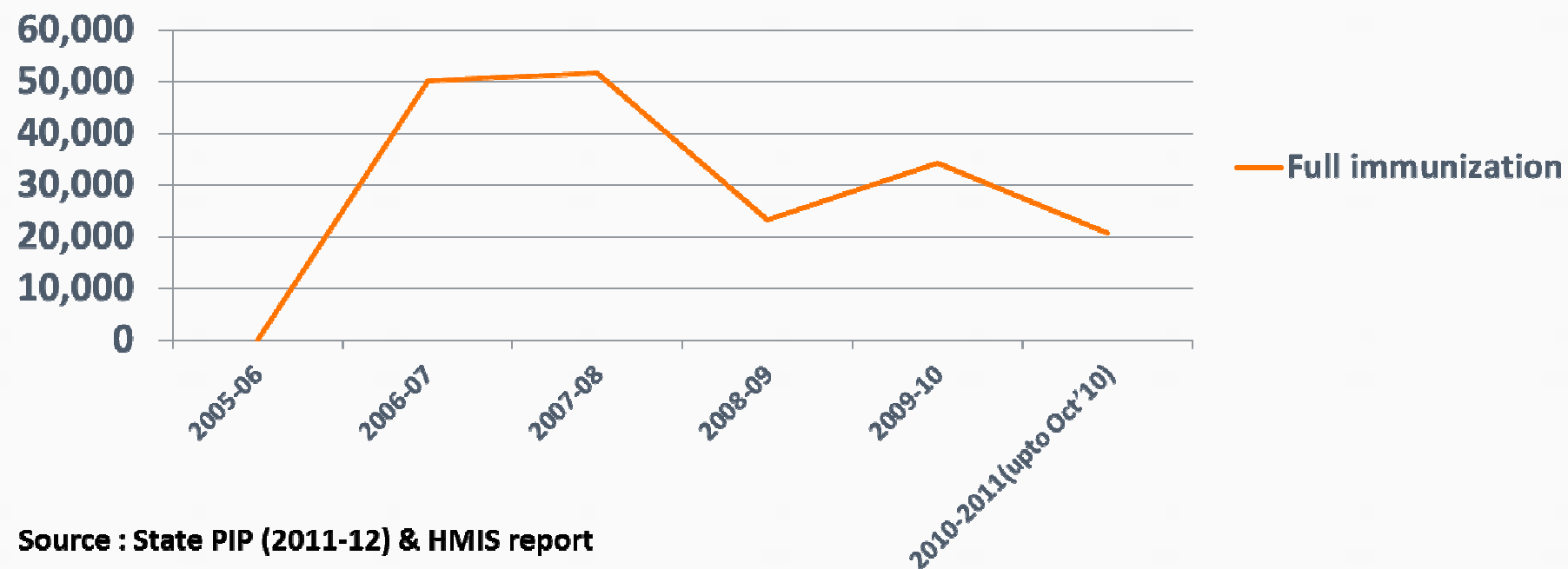
	2005-06	2006-07	2007-08	2008-09	2009-10	2010-2011 (up to Oct'10)
Out-patient Load	226,957	295,963	478,078	523,090	336,959	341,265
In-patient Load	18,500	29,158	34,460	63,805	54,532	346,683

## Institutional Delivery

Source – State PIP (2011-12)

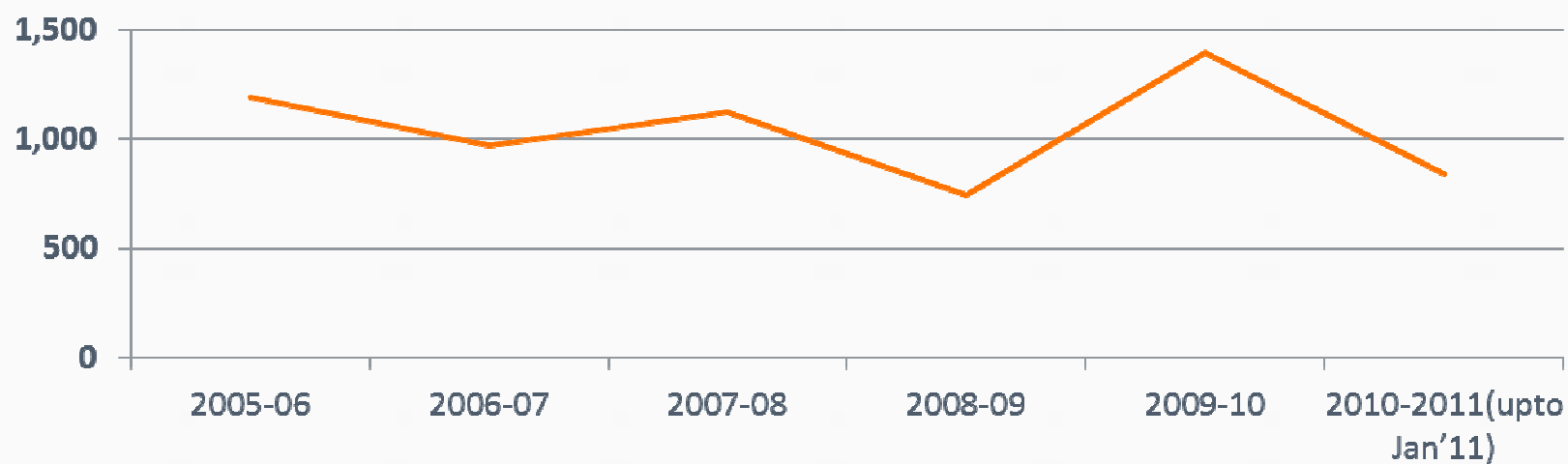


## Full immunization



Source : State PIP (2011-12) & HMIS report

## Sterilization



## Positive Areas

- » VHND are regularly organized with participation of VHC members and community
- » Untied funds used for essential infrastructure development that has enabled improvement of services
- » Health Institutions operational- clean and well maintained
- » Involvement of Community through contributions from civil society/community for
  - Building of health facilities
  - Donations
- » Tally ERP9 is implemented at State/District Level
- » Telemedicine operational in DH, Mokukchung, connected with RIMS-Imphal





**Citizen Charter**



**SC built by VHC**



**A good, clean labour room**





# KEY FINDINGS



# Infrastructure

- » Slow progress in construction/renovation
- » New construction or renovation required for most facilities. Acute shortage of staff quarters
- » Electricity is a problem!! No generator back up in most health facilities
- » Blood Bank – not completely functional due to lack of equipment and power back up
- » Lack of Referral transport, especially in remote and inaccessible areas
- » New born care facilities:
  - SNCU not established in district hospitals
  - NBSU not established at all
  - NBCC were recently established with equipment requiring installation





**Poor condition of staff quarter**



**District Drug Store**



**Burning of Hospital Waste**





**Newborn care equipment yet to be installed**



**Locally managed new born care corner**



**Other drugs, test kits, stored in Deep Freezers with vaccines**

## Drugs & supplies

- » Essential supplies not seen such as -
  - > DDK kit
  - > Zinc tablet (if available, staff not aware how to use)
  - > Misoprostol, Vitamin A, Haemaccel IV fluids
- » Essential drug list not displayed
- » Mechanism to dispose expiry medicines & obsolete equipment is not available
- » Drug supply and distribution system is weak.
- » ASHA Drug Kit not being refilled regularly
- » Irrational supply of drugs, medicines, instruments to SC/PHC that were:
  - > More than required
  - > Not as per essential drug list



# Human Resource

- » The manpower (doctors, nurses, ANM, LTs) deployment at the health institutions does not match with the case load.
- » Absence of HR plan & plan for incentivizing the doctors and paramedics posted in the rural/ difficult areas
- » Shortage of specialist doctors at District Hospital, no specialist at the First Referral Units
- » Pharmacist being posted at Sub-Centres. SC require additional ANM and MPW in place of pharmacist.
- » Lack of pay parity between staffs (regular vs NRHM contractual)

# Training

- » Slow progress of various trainings - not as per plan(e.g. IMNCI, SBA, NSSK, NSV etc)
- » IMNCI training reduced to 5 days from 8 days
- » Training systems need improvement-
  - > multi-skilling training needed but the progress is slow
  - > training centres such as SIHFW to be established
  - > On the job training for the medical and paramedics
  - > exposure visits of the district officials & MO (I/C)
- » 1 GNM school is not sufficient to cater to the demand.





# Quality of Care/ Service Delivery

- » Health infrastructure not fully utilized; home deliveries still high
- » Micro birth planning for pregnancies not available
- » Standard Treatment Protocols not available & Newborn Care protocols not implemented
- » Family planning service provision inadequate. A huge gap between demand and supply
- » Infection prevention and biomedical waste management not established





# Universal Immunization Programme

- » Micro planning on Routine Immunization need strengthening
- » Alternate vaccine delivery not operational
- » Lack of knowledge about maintaining immunization registers
- » Vaccine storage practices not upto standard
  - Vaccines not stored in baskets
  - No temperature recording
  - Bottom storage of vaccines
  - No Generator back up at the district cold chain office
- » ASHA not utilized for tracking left-outs and drop-outs
- » Vaccine handler needs training



# Financial Management

- » Post of Director Finance is vacant at State level
- » No separate Government Order (GO) issued for Delegation of Financial Powers
- » Summary of Concurrent Audit report is not being sent to GoI
- » Lack of understanding of double entry system at District level
- » No integration of all NDCPs programme under NRHM
- » RKS funds are not being audited by the chartered Accountants firm



## HMIS/ Supportive Supervision

- » Analysis of disaggregated data on health parameters is not being done
- » CHC/ PHC does not have computers, even shortage of computers against the staff in position in DPMU
- » ANC/ stock registers of the health institutions as well as ASHA diary may be re-looked.
- » Supportive supervision at each level to be strengthened
- » Mobility support to the district and block officials (including DPMU) for better supervision of the programme is required
- » MCH tracking systems yet to be implemented for tracking





# Actions Required at State level

## Action points....

- » Meeting of State Health Mission to be held regularly
- » Inter-sectoral Convergence with the other line departments
- » A guideline/ decision for uniformity in the user fees for the services rendered by the health institutions
- » Re-deployment of manpower between facilities
- » Despite increase in no. of operational facilities, full functionality still an issue. Blood bank at DH & blood storage at FRUs, and availability of specialists / multi-skilled MOs to be made functional.



## Action points...

- » Maternal Death Review and MCH tracking to be implemented.
- » Civil works need to be expedited under NRHM
- » Establishment of State Training Centre, (like SIHFW in the other States). Need to rationalise training management at all levels.
- » Procurement and supply chain management to be established
  - Centralized procurement
  - Monitoring stocks at all level
- » Equipment maintenance:
  - Annual Maintenance Contract



## Recommendation for Gol.....

- » Non availability of blood storage units is a major barrier in operationalisation of FRUs, Ministry may need to work together with NACO for time-bound establishment of Blood Storage Centres (BSCs).
- » Under JSY scheme ASHA's incentive of Rs. 250/- per pregnant women ( out of Rs. 600/-) for referral transport is not sufficient looking at the difficult terrain and non availability of public transport in the hilly areas.
- » Handholding of the state by supportive visit is required to help them in better understanding and implementation of the programme.
- » Facilitate involvement of Development Partners in the State





**THANK YOU**

